

## National Initiative VII to be on Teaming

The Alliance of Independent Academic Medical Centers is now accepting [applications](#) for participation in our National Initiative (NI) VII: *Teaming for Interprofessional Collaborative Practice (IPCP)*. Completed applications are due no later than **MAY 31st** to AIAMC Administrative Coordinator Kristy Stith via email [kristy@aiamc.org](mailto:kristy@aiamc.org). Applicants will be notified of selection in late June, followed by pre-work this summer and our first on-site meeting in October.

NI VII will be an eighteen-month initiative that features monthly teleconferences or webinars and four in-person meetings. Monthly cohort teleconference groups will be structured by themes based on focus areas identified in the applications, with best practices from all cohort groups shared at the on-site meetings. On-site learning sessions topics will include research on teaming; barriers, gaps and stigma encountered in seeking IPCP; leadership, sustainability and culture required to support teaming; and C-Suite engagement.

The concept of teaming, characterized as teamwork on the fly, has significance across health profession learning and practice. While health profession curricula are designed to inspire learners in the concepts of teamwork, the transfer of knowledge to skill is met with challenges inherent in the complex clinical practice setting and learning environment. We need to better understand the concepts of teaming for interprofessional collaborative practice (IPCP) and the relationship to health care outcomes.

The AIAMC is uniquely poised through its past experience with alignment of medical education and institutional strategy to address Teaming on the Micro Environment (Clinical Care Units and Service Lines), Meso Environment (Hospitals and Clinics) as well as on a Macro Environment (Health Systems). Participants in NI VII will be equipped to develop and implement Teaming strategies on impacting IPCP towards achieving an interprofessional clinical learning environment that advances the safety and quality of clinical care and the patient's and clinician's experience. To meet the rising complexity of health care, now is the time for AMCs to support and advocate for the advancement of Teaming for IPCP.

The AIAMC National Initiative (NI) is the only national and multi-institutional collaborative of its kind in which residents have led multidisciplinary teams in quality improvement projects aligned to their institution's strategic goals. Sixty-four hospitals and health systems and more than 1,000 individuals have participated in the AIAMC National Initiatives since 2007 driving change that has resulted in meaningful and sustainable outcomes improving the quality and safety of patient care. Projects of participating institutions must align with that institution's strategic goals, and engagement of the C-Suite and a multidisciplinary team is required.

We hope your institution will participate! For more information, contact:

Hania Janek, PhD, National Initiative VII Chair, at [Hania.Janek@BSWHealth.org](mailto:Hania.Janek@BSWHealth.org)

Kimberly Pierce-Boggs, AIAMC Executive Director, at [kimberly@aiamc.org](mailto:kimberly@aiamc.org)

Kristy Stith, AIAMC Administrative Coordinator, at [kristy@aiamc.org](mailto:kristy@aiamc.org)

### Specific goals and outcomes for NI VII include:

- Describe optimal Interprofessional clinical learning environments and key elements of interprofessional collaborative practice (IPCP) and teaming
- Identify local strengths and opportunities for Teaming at the Micro, Meso and Macro environment levels
- Prioritize areas for IPCP Teaming
- Engage the C-Suite and Leaders of Health Professions Education in review of Teaming in the clinical learning environment
- Develop, implement, and evaluate a Teaming project
- Significantly and measurably advance the clinical learning environment's efforts in Teaming, disseminating results within your organization's Micro, Meso and Macro environments

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# Reflections on Tucson Meetings

AIAMC members and friends shared an outstanding experience in late March at the Loews Ventana Canyon Resort and Spa in Tucson, Arizona. Our Connecting Education to Exceptional Patient Care 2019 Annual Meeting theme *Reshaping the Future: Medical Education 2030 and Beyond* was brought to life through positively stellar plenary speakers and in practical, front-line examples provided by AIAMC members in daily breakout workshops. The fourth and final meeting of National Initiative VI: *Stimulating a Culture of Well-Being in the Clinical Learning Environment* included final posters of each of the 34 institutional teams' projects, capstone presentations to cohort groups and reactions from select National Advisory Council members representing the American Hospital Association (AHA), American Medical Association (AMA) and National Academies of Medicine (NAM). The highly interactive two and a half -day gathering allowed conference attendees to learn and network in a meaningful way. All of the Annual Meeting presentations are available on our website here: <https://aiamc.org/event/6/agenda>. National Initiative VI Meeting Four materials are available on the NI VI participants-only page on our website.

Mark your calendars now for the 2020 Annual Meeting, to be held March 26th—28th at the Omni Barton Creek Resort and Spa in Austin, Texas. We hope you enjoy these few photos taken during the annual awards dinner held March 29th. To view the complete photo gallery, visit <https://aiamc.org/event/6/gallery>.



*Our Lady of the Lake*



*Aurora Health Care*



*Billings Clinic*



*AIAMC Founder Dr. Ethel Weinberg and Prior Presidents*

## 2019 Awardees:



*Innovation Award HonorHealth  
Priya Radhakrishnan, MD*



*Innovation Award Kaiser  
Permanente Northern California  
Nailah Thompson, MD, and  
Theresa Azevedo*



*Weinberg Award  
Lynne Chafetz, JD*



*Weinberg Award  
Kevin Hinchey, MD*



# SPOTLIGHT ON OUR VENDOR PARTNERS

## 2019 Vendor Partners Program

The AIAMC Partners Program is designed to cultivate a meaningful relationship between our members and the companies who so generously sponsor our educational outreach programs. Each partner will be highlighted throughout the year via our *Alliance Update* newsletter and website <https://aiamc.org/partners>. The Alliance recognizes and appreciates the importance of developing and maintaining positive relationships with these organizations. Their support is critical to our ongoing ability to develop and present substantive programs with knowledgeable faculty in central and appealing locations.

## Hall Render: Bronze Sponsor

As the nation's largest health care-focused law firm, Hall Render is distinguished by its attorneys' extensive knowledge and experience. Our health lawyers provide the nation's best health systems, hospitals, physician organizations and other health care industry partners with legal and strategic counsel on all aspects of health care regulatory, business, compliance, litigation and operational matters. Commitment and experience complement the firm's understanding of the evolving landscape of today's health care industry, distinguishing Hall Render as one of the nation's preeminent health care law firms. Learn more at [www.hallrender.com](http://www.hallrender.com).



### More Awards Dinner Photos...



Hackensack Meridian Health Team



Annual Meeting  
Chair and Vice Chair  
Dave Dhanraj and Rich Vath

## Partnership Program



If you would like to be a vendor partner with AIAMC, contact Kimberly Pierce-Boggs, Executive Director, by e-mailing [kimberly@aiamc.org](mailto:kimberly@aiamc.org) or by calling 312.836.3712.

**Thank you  
to our vendor  
partners!**



Ohio Members from Tri Health  
and The Christ Hospital

# Meet New Board Directors



Joyce Lammert, MD

Three AIAMC Board members were nominated and approved to serve as directors for a three-year term at our Town Hall Meeting held March 29th in Tucson. We are pleased to introduce:

**Joyce Lammert, MD**, is the Executive Medical Director, DIO and Medical Director, GME and Medical Director of Provider Services at Virginia Mason Medical Center in Seattle, Washington. Dr. Lammert is a graduate of the University of North Carolina School of Medicine and completed residency training at Virginia Mason Medical Center.



JP Orlando, EdD

**James "JP" Orlando, EdD**, is the Chief Graduate Medical Education Officer and ACGME Designated Institutional Official at St. Luke's University Health Network in Bethlehem, Pennsylvania. Dr. Orlando earned a Doctor of Education degree from the University of Pennsylvania.

**Heather Sankey, MD**, is the Chair of Obstetrics and Gynecology at Baystate Health. Dr. Sankey is a graduate of the Hahnemann University School of Medicine and completed residency training at Baystate Medical Center/Tufts University.



Heather Sankey, MD

Joyce, JP and Heather welcome member input and may be reached as follows:

joyce.lammert@virginiamason.org

james.orlando@sluhn.org

heather.sankey@baystatehealth.org

To see the complete photo directory of the AIAMC Board of Directors and staff, visit <https://aiamc.org/leadership>.

## AIAMC Mission Statement

*To serve as a learning organization of independent academic medical centers through the application of innovative education and scholarship that drives exceptional patient care.*

## AIAMC Vision Statement

*To be the leader in achieving exceptional health and well-being outcomes for the communities we serve through medical education and scholarship.*

The Alliance of Independent  
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*Alliance Update is a bi-monthly, members-only publication provided by the Alliance of Independent Academic Medical Centers (AIAMC).*

*Please send news submissions to Kimberly Pierce-Boggs, Executive Director, by e-mailing [kimberly@aiamc.org](mailto:kimberly@aiamc.org) or by calling 312.835.3712.*

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### In our next issue

- NI VII Teams Announced
- 2020 Annual Meeting Call for Proposals
- Partner Profiles